CITY OF LEDUC
COMMITTEE-OF-THE-WHOLE MEETING
AMENDED AGENDA

Monday, April 20, 2020, 5:00 P.M.
Council Chambers, Leduc Civic Centre
1 Alexandra Park, Leduc, Alberta

1. CALL TO ORDER

2. APPROVAL OF AGENDA

3. ADOPTION OF PREVIOUS NOTES


3.1 Approval of Notes of the Committee-of-the-Whole Meeting held Monday, March 23, 2020

3.2 Approval of Notes of the Special Committee-of-the-Whole Meeting held Monday, March 30, 2020

4. DELEGATIONS & PRESENTATIONS

4.1 Boys and Girls Club of Leduc

(S. Bissell, Executive Director - 30 minutes)

(Presentation Attached)

5. BUSINESS ARISING FROM PRESENTATIONS

6. CLOSED SESSION

6.1 Organizational Review Facilitation - Update for April 20, 2020

FOIP s. 24

TIME SPECIFIC 5:30 PM

(J. McGowan, J. McGowan & Associates Inc. / A. Kennedy, Culzean Consulting Inc. - 1 hour 15 minutes)
6.2 Intermunicipal Projects Update/Strategic Planning

(FOIP s. 21 & 25)
LAST ITEM ON AGENDA

7. RISE AND REPORT FROM CLOSED SESSION

*7.1 Organizational Review Facilitation - Update for April 20, 2020

*7.2 Intermunicipal Projects Update/Strategic Planning

8. REPORTS FROM COMMITTEE & ADMINISTRATION

8.1 Family Resource Network

(D. Brock - 15 minutes)

***NOTE: Report now attached to amended agenda.***

8.2 Engineering Standards

(Deferred from March 16, 2020)

(S. Olson - 45 minutes)

(Presentation Attached)

9. GOVERNANCE

10. COUNCIL CALENDAR UPDATES

11. INFORMATION ITEMS

*11.1 COVID-19 Update

12. ADJOURNMENT
NOTES OF THE CITY OF LEDUC

COMMITTEE-OF-THE-WHOLE MEETING

Monday, March 23, 2020

Present: Mayor B. Young, Councillor B. Beckett, Councillor G. Finstad, Councillor B. Hamilton, Councillor L. Hansen, Councillor T. Lazowski, Councillor L. Tillack

Also Present: M. Pieters, Acting City Manager, C. Kuzio, Legislative Officer, M. Hormazabal, Acting City Clerk

1. CALL TO ORDER

Mayor B. Young called the meeting to order at 5:09 pm.

2. APPROVAL OF AGENDA

MOVED by Councillor L. Hansen

That the Committee-of-the-Whole approve the agenda with the following additions:

6. CLOSED SESSION (Last Item of Business)

6.1 Economic Business Opportunity (FOIP s. 16 and 24)
6.2 Leduc Golf Club Update (FOIP s. 16, 24 and 25)
6.3 Leduc and Wetaskiwin Regional Chamber of Commerce Request (FOIP s. 16 and 24)

8. Reports from Committee & Administration

8.6 COVID-19 Pandemic Update and Discussion

Motion Carried Unanimously

3. ADOPTION OF PREVIOUS NOTES

3.1 Approval of Notes of the Committee-of-the-Whole Meeting held Monday, March 16, 2020

MOVED by Councillor B. Beckett
That the notes of the Committee-of-the-Whole meeting held on Monday, March 16, 2020, be approved as presented. 

Motion Carried Unanimously

4. DELEGATIONS & PRESENTATIONS

There were no delegations or presentations.

5. BUSINESS ARISING FROM PRESENTATIONS

6. CLOSED SESSION (Last Item of Business)

MOVED by Councillor L. Tillack

That Committee-of-the-Whole move into Closed Session at 7:57 pm.

Motion Carried Unanimously

6.1 Economic Business Opportunity

FOIP s. 16 and 24

6.2 Leduc Golf Club Update

FOIP s. 16, 24 and 25

6.3 Leduc and Wetaskiwin Regional Chamber of Commerce Request

FOIP s. 16 and 24

MOVED by Councillor B. Beckett

That Committee-of-the-Whole move into Open Session at 8:16 pm.

Motion Carried Unanimously

7. RISE AND REPORT FROM CLOSED SESSION

7.1 Economic Business Opportunity

FOIP s. 16 and 24

In attendance:

Executive Team

M. Hormazabal, Acting City Clerk

C. Kuzio, Legislative Officer

Mayor B. Young provided information on a potential business opportunity.
Mayor B. Young, I. Sasyniuk, M. Pieters answered Committee’s questions.

7.2 Leduc Golf Club Update

FOIP s. 16, 24 and 25

In attendance:

Executive Team

M. Hormazabal, Acting City Clerk
C. Kuzio, Legislative Officer

Mayor B. Young provided an update on the Leduc Golf Club.

Mayor B. Young answered Committee's questions.

7.3 Leduc and Wetaskiwin Regional Chamber of Commerce Request

FOIP s. 16 and 24

In attendance:

Executive Team

M. Hormazabal, Acting City Clerk
C. Kuzio, Legislative Officer

Mayor B. Young led a discussion on the request put forth by the Leduc and Wetaskiwin Regional Chamber of Commerce ("Chamber") regarding business licencing.

Mayor B. Young and M Pieters, Acting City Manager, answered Committee's questions.

Committee directed Administration to report back on the impacts of proceeding with this investment.

8. REPORTS FROM COMMITTEE & ADMINISTRATION

8.1 Business Licence & Tourism Partnership

J. Garries, Executive Director, Leduc and Wetaskiwin Regional Chamber of Commerce and H. Wilson, Manager, Economic Development, made a PowerPoint presentation (Attached to Agenda) on the status of tourism and the impacts of promoting of tourism in the region.
J. Garries and H. Wilson answered the Committee's questions.

J. Garries made a PowerPoint presentation (Attached to Amended Agenda) on a proposed business licensing partnership between the Leduc and Wetaskiwin Regional Chamber of Commerce and the City of Leduc.

J. Garries answered the Committee's questions.

8.2 Automated Traffic Enforcement Update

C. Chisholm, Manager, RCMP Administration and Enforcement Services made a PowerPoint presentation (Attached to Amended Agenda) updating Committee on the Automated Traffic Enforcement program.

C. Chisholm, M. Pieters, Acting City Manager, and D. Melvie, General Manager, Community and Protective Services answered Committee's questions.

8.3 2019 Year End Results

J. Cannon, Director, Finance, I. Sasyniuk, General Manager, Corporate Services, D. Melvie, General Manager, Community and Protective Services and M. Pieters, Acting City Manager made a PowerPoint presentation (Amended Presentation Attached to Amended Agenda) on the 2019 Year End Results.

Committee noted that the wording “Downtown Progress Association” on slide 16 should read “Downtown Business Association.

J. Cannon, I. Sasyniuk, D. Melvie and M. Pieters answered Committee's questions.

Committee directed Administration to follow up on the number of vacant positions in the organization.

8.4 Council Liaison Initiative

G. Klenke, City Solicitor, made a presentation on the proposal to conclude the Council Liaison program to be replaced by ad hoc information workshops with Committee-of-the-Whole. Where required, there can be task forces or Council Committees who would come back as an advisory body to Council.

G. Klenke, M. Pieters, Acting City Manager, D. Melvie, General Manager, Community and Protective Services, and Mayor B. Young answered Committee's questions.

Committee was in support of ceasing the Liaison Initiative after completion the 2019-2020 Council Appointment year, which is at the end of October 2020.
8.5 Council and Committee-of-the-Whole Meeting Process

I. Sasyniuk, General Manager, Corporate Services; D. Melvie, General Manager, Community and Protective Services; and M. Pieters, Acting City Manager made a presentation and answered Committee’s questions.

Communicating with Council via emails or memos allows Administration to share information quicker. If Council has questions or would like to have a discussion, the item can be added to a Committee-of-the-Whole or Council meeting agenda.

Committee was supportive of receiving information in this manner.

8.6 COVID-19 Pandemic Update and Discussion

Mayor B. Young provided information on the following items in relation to the COVID-19 pandemic.

65th Avenue

Mayor B. Young provided an update on 65th Avenue in relation to provincial and federal funding that the City will be applying for.

Committee-of-the-Whole and Council Meetings

Committee agreed to proceed with regularly scheduled meetings, for the time-being, with attendees able to participate remotely.

Non-Residential Taxes

Mayor B. Young provided an update regarding the deferral of non-residential taxes. I. Sasyniuk, General Manager, Corporate Services, provided an update regarding requests received for the deferral of utility payments.

The Leduc Hub

The Leduc Hub shelter will be shutting down at the end of the month. Other options are being explored.

Playgrounds

D. Melvie, General Manager, Community and Protective Services provided an update on use of playgrounds during the COVID-19 pandemic. Administration recommends closing playgrounds as of March 24, 2020. Committee was in agreement on the closure of playgrounds.

D. Melvie also provided an update on the closure of the Leduc Recreation Centre and Maclab Centre for the Performing Arts.
Committee-of-the-Whole recessed at 6:55 pm.
Committee-of-the-Whole reconvened at 7:57 pm.

9. INFORMATION ITEMS

9.1 Future Agenda Items

There was no discussion for this item.

10. ADJOURNMENT

The meeting adjourned at 8:16 pm.

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B. YOUNG, Mayor

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C. KUZIO, Legislative Officer
NOTES OF THE CITY OF LEDUC
COMMITTEE-OF-THE-WHOLE MEETING

Monday, March 30, 2020

Present: Mayor B. Young, Councillor B. Beckett, Councillor G. Finstad,
Councillor B. Hamilton, Councillor L. Hansen, Councillor T. Lazowski,
Councillor L. Tillack

Also Present: M. Pieters, Acting City Manager, M. Hormazabal, Acting City Clerk

1. CALL TO ORDER
   Mayor B. Young called the meeting to order at 5:10 pm.

2. APPROVAL OF AGENDA
   MOVED by Councillor B. Beckett
   That the Committee-of-the-Whole approve the agenda as presented.
   Motion Carried Unanimously

3. ADOPTION OF PREVIOUS NOTES
   There were no previous notes for the agenda.

4. DELEGATIONS & PRESENTATIONS
   There were no delegations or presentations.

5. BUSINESS ARISING FROM PRESENTATIONS

6. CLOSED SESSION
   MOVED by Councillor L. Hansen
   That Committee-of-the-Whole move into Closed Session at 5:11 pm.
   Motion Carried Unanimously

6.1 COVID-19 - Operations Impact
   FOIP s. 23, 24 and 27
6.2 Economic Business Opportunity Update for March 30, 2020

FOIP s. 16 and 24

MOVED by Councillor G. Finstad

That Committee-of-the-Whole move into Open Session at 6:29 pm.

Motion Carried Unanimously

7. RISE AND REPORT FROM CLOSED SESSION

7.1 COVID-19 - Operations Impact

FOIP s. 23, 24 and 27

In attendance:

Executive Team

J. Cannon, Director, Finance
J. Kamlah, Director, Recreation Services
C. Tobin, Director, Human Resources
E. Bennett, Director, Communications & Marketing
M. Hormazabal, Acting City Clerk

J. Cannon, made a PowerPoint presentation (Attached to Closed Agenda) and answered the Committee's questions.

7.2 Economic Business Opportunity Update for March 30, 2020

FOIP s. 16 and 24

In attendance:

Executive Team

J. Cannon, Director, Finance
M. Hormazabal, Acting City Clerk

Mayor B. Young explained the proposed economic business opportunity to the Committee.

8. REPORTS FROM COMMITTEE & ADMINISTRATION

There were no Reports from Committee and Administration.

9. INFORMATION ITEMS

There were no information items.
10. **ADJOURNMENT**

The meeting adjourned at 6:29 pm.

_________________________
B. YOUNG, Mayor

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M. HORMAZABAL, Acting City Clerk
BOYS AND GIRLS CLUB OF LEDUC: LRC UTILIZATION STRATEGY

April 20th, 2020
City of Leduc Council
Our proposal then.....

A Youth Development Centre providing a mix of learning and development including:

- Supervised youth drop-in
- Structured programming targeting life skills development
- Youth leadership, volunteering and community service
- On-site community partner services and supports (i.e. counselling)
- Shared usage with other youth serving organizations (i.e. Girl Guides)
This proposal was to include:

- Project rationale
- Proposed programming and usage (a schedule and calendar)
- Overview of existing models from other communities (i.e. Millennium Place)
- Financial commitments (budget)
- Youth survey results
- Letters of Support (schools, faith, not for profit, and youth serving organizations)
- 5 year plan and projections (qualitative and quantitative outcomes)

Summary: This proposal was to be a work of art you (likely) would have encased in glass, for display, within the Atrium, for citizens to enjoy for many years to comes.
Our proposal now.....

Formal withdrawal for occupation of the former Better Player Space

Instead, we present to you a carefully considered compromise. With your support, we believe we can still provide the following:

- Supervised youth drop-in
- Structured programming targeting life skills development
- Youth leadership, volunteering and community service
- On-site community partner services and supports (i.e. counselling)
- Shared usage with other youth serving organizations (i.e. Girl Guides)
What we considered.....

Families will have greater need, but less resources:
- Quality, low-cost (or no cost) programming be more important than ever.
- Families need safe, supportive environments to entrust their children.

Organizations will need to exercise fiscal responsibility
- Decreased donations and fundraising capacity equal adjusted expectations.
- Resource reallocation must occur.

New community resources will be limited:
- Work smarter to utilise effectively and efficiently what we already have.
- Sharing information and assets become the norm,

We need community now more than ever:
- Now is the time for creative compromise.
- We are committed to continuing as a key stakeholder.
What makes this plan work.....

**Collaboration:**
Working together as a community, united in the best interest of the whole.

**Coordination:**
Plan and implement in partnership, to ensure the best use of shared resources and community assets.

**Compromise:**
Willingness to give a little, with a commitment to shared sacrifice and joint contribution.
What makes this plan fail.....

**Divergency:**
Continuing to work in silos, independently and in isolation.

**Deterrent:**
Focusing on problems (why this won’t work), rather than solutions (how could we make it work).

**Disregard:**
Pursing self-interest without taking into account the needs of others.
Our Consultation Process

This plan was created collaboratively through multiple conversations and consultations. Information, input and opinions from the following groups have been incorporated:

- City of Leduc Administration
- Leduc Arts Foundry
- Boys and Girls Club of Leduc Board of Directors
- Youth Advisory Council
- City of Leduc Youth Serving Organizations
- City of Leduc Council
OUR PROPOSAL

One Plan, Five Components

We are asking for a commitment from the City of Leduc for the following:
Our Goals

- Increase the number of children and youth served and supported.
- Diversify programming to meet identified needs.
- Meet service delivery commitments made to the City of Leduc, Government of Alberta, and Community Youth.
- Keep programming at low or no costs for vulnerable families.
- Utilise existing spaces and resources to their full capacity.
- Compromise.
Rotary Room
Incorporated into our current lease space on a full time, permanent basis.

Why we need this:

■ Allows us to serve a greater number of children and families
■ Diversify, simultaneous programming based on age and identified need
■ Creation of a useful and engaging space
■ Social Distancing (perhaps)

How it works:

■ Black Gold Outreach School assured access at no cost
■ Charity, NFP and City access as requested (we do this already)
■ All scheduling through BGC Leduc
Kosmos Kitchen
Nine hours per week of consistent, scheduled access on a year-round basis

Why we need this:

- Provide hands-on cooking and nutrition skill building to children and youth
- Meet the parameters of our Family Resource Network Grant (FCSS partnership project)
- Diversification of programming for youth without an affinity for sport

How it works:

- Work with administration to chose underutilised times and minimise impact on LRC revenues
- Advanced scheduling for simplicity and consistency
- Community exposure and capacity: Empty spaces serve no one
Leduc Arts Foundry
Six hours per week of consistent, scheduled arts and cultural programming during the school year

Why we need this:
- Provide programming to children and youth who could not otherwise afford access ($25 per hour)
- Meet the parameters of our Family Resource Network Grant (FCSS partnership project)
- Free-up internal programming space (onsite yet off-site)

How it works:
- Partnership to create a programming schedule and curriculum
- Provide mentorship and support to the Foundry in NFP administration and operations
- Utilise Foundry expertise in arts and cultural instruction and decrease program duplication
Youth Development Centre
Commitment for first consideration on all future vacancies/expansions within the Leduc Recreation Centre

Why we need this:
■ Identified community need
■ The Youth Advisory Council has identified this as a priority
■ The LRC is the best choice in terms logistics, accessibility and youth engagement
■ BGC Leduc cannot expand and diversify without it

How it works:
■ Open, frequent communication
■ Adoption of a unified, cooperative approach to serving children and youth
■ Collaborative planning process
■ Acknowledgement and understanding of the importance of this project
Joint Planning
BGC Leduc and City of Leduc commit to a collaborative, comprehensive strategy for children and youth programming

Why we need this:

- Expanded services and supports offered due to decreased duplication
- Shared Resources (staff, space, expertise) utilised fully and efficiently
- Cost efficiencies
- Decreased gaps in service and supports

How it works:

- Commitment and direction from the executive of both organizations
- Monthly communication, consultation and collaboration opportunities
- Annual joint planning strategy session
- Clear agreements on programs, roles and responsibilities
Final Thoughts

- We acknowledge this is not the ideal, but we believe it is (in the short term) reasonable, realistic and viable.

- We are committed to dedicating the time, attitude and effort necessary to make this work.

- City of Leduc children, youth and families remain our number one priority. This plan meets critical need, given the circumstances.

- Our relationships within this community are reciprocal. Under this plan, we are providing additional supports, but to do so we also require additional support. **We cannot do any of this without that support from you.**
EXECUTIVE SUMMARY

The Province of Alberta has ended the agreements which were in place to provide service delivery for Home Visitation programs, Early Childhood Development and Parent Link. A new funding opportunity has been offered to create Family Resource Networks (FRN) that would consist of a Hub providing the administrative and referral function of the model and Spokes providing the services. On March 23, 2020, Council accepted a $400,000 grant from the Province of Alberta that will provide full funding for 3 FTE’s and related expenses for the program. Although the agreement with the Province has been signed, COVID-19 has now slowed the process for implementation.

BACKGROUND

Historically, the Family Connections Program, Early Childhood Development and Parent Link Center have been delivered through an agreement between the Province of Alberta and Leduc County FCSS. This agreement required the County to provide services to the residents of the City of Leduc and the focus was on the age range of 0-6 years.

The Leduc Region agreement has been in place for 16+ years and the Province of Alberta has now decided to end the contracts and provide a new funding opportunity for municipalities and organizations to apply for to continue providing services, this time for the age range of 0-18 years.

This new funding opportunity has moved the City of Leduc out of the service area for Leduc County and offered the City of Leduc FCSS the option to apply separately to serve the residents of the city. Leduc County will continue serving the region, including Beaumont and Devon. A proposal was submitted and approved by the Province; we are now committed to moving forward to develop a new service level for the City of Leduc FCSS.

City of Leduc FCSS will have the Hub responsibilities. The Hub is the anchor organization that arranges the delivery of a full array of services, support, and programming. The Hub supports and coordinates both the direct service delivery and formal partnership service delivery of programs and services, referred to as Spokes.

Spokes are the network of services and programming delivered to children, youth and families. These services and programs can be directly delivered by the Hub or delivered by formal community partnerships and collaborations. All services and programs must align with the three core service delivery domains of:

1. Child Development and well-being support
2. Caregiver capacity building support
3. Social connections and supports
 COMMITTEE-OF-THE-WHOLE

In addition to the City of Leduc FCSS being the Hub and providing services through identified Spokes, the Boys and Girls Club has been added as an additional Spoke, providing youth programming. The Province of Alberta also added the Creating Hope Society who will, through referrals from the Hub, consult with Indigenous clients to provide/connect them with a range of Indigenous-specific supports to provide the Creative Healing Family Program. The two external organizations will have separate contracts with the Province and a formal community partnership agreement with the City of Leduc for reporting on outcome measures through the Hub. Details of the working relationship for service delivery through the community partnership agreement under the Hub are yet to be finalized.

NEXT STEPS

There are several steps necessary to implement a Family Resource Network for the City of Leduc:

- Reporting relationship with other Spokes and creation of formal community partnership agreements
- Lease agreement for space to deliver services
- Recruitment for required contract staff. These positions will consist of:
  - Family Home Visitor, Coordinator
  - Family Home Visitor
  - Family Resource Network Facilitator
- Program Planning
- Communication Plan
- Establishing tracking systems to meet funding reporting requirements.

This new opportunity will require support from many internal departments in addition to FCSS:

- Human Resources
- Finance
- Legal Services
- IT
- Communications

It is important the City of Leduc take advantage of this funding opportunity as many residents have been accessing services previously delivered by Leduc County. Positive experiences in the early years create the foundation for strong and healthy children. Additionally, children who have a healthy start in life are more likely to thrive in adulthood.

A coordinated approach with the Province of Alberta – specifically the Ministry of Children’s Services, FCSS and local agencies to the target age of 0-18 will mean a continuum of prevention and early intervention supports continue to be available.
EXECUTIVE SUMMARY

The existing Leduc standards are over a decade old, outdated, and require modernization (2006). Currently when standards are missing or not complete the City of Edmonton standards are typically followed. In order to update the City of Leduc Standards and maintain many of the practices that developers are currently following, Administration has been working to adopt the City of Edmonton Standards with the creation of an exemption document to keep standards that protect the uniqueness of Leduc and maintain our competitive advantage (less red tape, not increasing developer responsibilities where it is not justified to do so, etc.). This is the same approach the City of Airdrie currently has in place with their engineering standards. All development and construction issues not addressed within their exemption document fall under the scope of the current City of Calgary Standard Specifications.

Standards are important to be current as they are the formal technical document that establishes uniform engineering or technical criteria, methods, processes and practices. A benefit of using the City of Edmonton standards is that a significant amount of manpower is required to ensure the latest methods, procedures and materials are incorporated into the engineering standards. In general, new standards will fill in the gaps where current deficiencies exist as the city continues to grow; using Edmonton as a base standard also helps create regional consistency.

Prior to sending the proposed exemption document for external review, Administration is seeking input from the Committee-of-the-Whole (“CoW”) on standards that impact the look and feel of the city.

BACKGROUND

There are five items Administration wishes to discuss with COW which will directly affect the look and feel of the community for future residents of Leduc. Within each category there are options presented to determine what changes (if any) will be required.

1. Sidewalk width
2. Residential roadway width
3. Rural/industrial commercial walkability
4. Rural/industrial commercial roadway width
5. Additional Items

1A – Sidewalk width - Recommended - The City of Leduc sidewalk width is currently 1.5 m wide for both separate and monolithic sidewalks. These sidewalks are able to accommodate most pedestrian users, while being supported by an extensive multiway network; generally, residents are within 400 m of a multiway connection. This is the typical standard applied throughout Leduc and maintains consistency across neighborhoods.

1B – Sidewalk width – Alternative - All sidewalks in Edmonton are designed at minimum to accommodate two passing wheelchair users which results in wider sidewalks. As a result, increased widths are able to accommodate a wider variety of users walking side by side. The typical separate sidewalk width in Edmonton is 1.8 m, while the monolithic sidewalk...
width varies based on land use from 1.95 m to 2.65 m. The impact of the larger sidewalks is that they require more land, are more expensive and would not maintain consistency across existing neighborhoods.

2A – Residential roadway width - Recommended – The City of Leduc current residential cross section includes a 10.5 m paved surface that accommodates parking and maintains two-way traffic operation. The current standards allow for the existing snow clearing, emergency services and garbage collection procedures to operate effectively. The vast majority of neighborhoods throughout Leduc have been built to this standard over the last 15 years. This option preserves the current look and feel of existing residential communities. An impact of this cross section is that it has the potential for higher speeds, which could result in more severe accidents.

2B – Residential roadway (local roads) width – Alternative – The current typical Edmonton residential cross section has a 9.0 m paved surface that accommodates parking as well as a single drive lane with yield operation for two-way traffic. There is a relatively strong correlation between average speed and opposing volume, particularly on narrow streets where drivers either must pull over and stop to let other vehicles pass or where the perception of street width is too narrow to judge accurately. Generally, narrow lanes create lower speeds and reduce the required stopping distance, which can improve pedestrian and bicycle safety. This cross section provides a lower cost option for developers due to the reduced land and infrastructure requirement.

A consequence of narrow lanes is that driver visibility of pedestrians may be reduced, especially with high parking densities where children may dash out from between parked vehicles. The reduced width may result in more frequent but less severe accidents with parked cars. Narrower streets are often discouraged for the accommodation of emergency vehicles, garbage trucks, and other large vehicles. In the late 1990’s this type of roadway cross section was constructed in the early stages of Tribute. Based on the Leduc specific history with this cross section, emergency services noted that this neighborhood is challenging to service. Past Council has advised that they were not in favor of this type of development.

For both items, 1 – sidewalk width and 2 – residential roadway width, administration is recommending that the current Leduc standards be maintained. Internal consultation has occurred on these items with the emergency services, public services, community development, and the public transportation departments. Images of the effects are shown in the presentation.

3A - Rural/industrial commercial walkability – Recommended - From previous internal consultation through the MDP update, it was noted that walkability was desired to be added to the rural/industrial commercial development area. The combination of transit and walkability will provide greater alternatives for residents to get to work. Walkable neighborhoods and access to green space, multiway and parks have many economic benefits to neighborhoods and communities. The majority of people will not choose to walk unless it is seen as an attractive, safe and viable option.

With new infrastructure comes additional summer and winter maintenance requirements. It is estimated adding walkability and multiway to the cross section would increase operational costs by approximately $5 per lineal meter of new multiway. For an average size stage of industrial development (4 hectares) with a collector running through it, there would be an additional $1000 a year in total operating costs for the City (maintenance and rehabilitation costs). Administration is recommending that walkability be added to the rural cross section, at the same level that exists in the urban cross section. This will be applied to new areas where logical transitions to existing multiway connections can occur. Accounting for multiway in the design standards when development is initiated avoids expensive retrofits (which are not always possible) where applicable.

3B – Rural/industrial commercial walkability – Alternative – Currently the City of Leduc cross section does not provide for any form of walkability within the current rural/industrial commercial cross section. The current standard is the lowest cost alternative for the developer that requires the lowest amount of land, infrastructure and maintenance.
4A – Rural/industrial commercial roadway width – Recommended – The City of Edmonton local and collector rural road widths are both 9.0 m. This standard would reduce the cost of development but may provide an economic disadvantage for acquiring new business compared to our immediate neighbors. Leduc County’s current standard allows for wider roadways and varies from 11.5 m – 13.5 m. Strathcona County has included a 9.0 m local industrial roadway and a 9.5 m collector standard in Bremner. With walkability added in recommendation 3B, narrowing the lanes is viewed as a reasonable compromise. Adopting the Bremner roadway standard (which is a balance between our current standard and Edmonton’s) would be a lower cost alternative balancing the impact of adding walkability and reducing industrial development costs. For the City, utilizing the same 4-hectare development as above, a reduction in roadway width would save on overlay and reconstruction costs by approximately $3 per lineal meter or $600 per year (rehabilitation costs). There is no allowance for snow clearing or other annual operating costs as the grader that clears the snow doesn’t do quantifiably less work because the road is less wide.

4B – Rural/industrial commercial roadway width – Alternative – The City of Leduc local rural road width is 11.0 m and the collector widths are 13.0 m. Maintaining status quo for rural Leduc road widths would help maintain the existing look and feel of the Leduc Business Park. The larger road area helps accommodate larger industrial vehicles when required. Historically industrial businesses have informally commented that they appreciate the current road widths to help accommodate the larger vehicles. The entire Leduc Business Park is built from this standard and has seen tremendous growth over the past number of years. This is more expensive for the developers to construct initially.

5 – Additional Highlights – In addition to the items discussed above, the majority of the City of Edmonton design and construction specifications will be adopted. The most important exceptions to highlight include the Leduc Landscaping Standards, and the development submission and review process. The latter will ensure that the developers will have less red tape in comparison to Edmonton. New subdivision noise attenuation requirements will continue to follow the existing Leduc noise criteria; however, wood noise attenuation fencing will no longer be accepted. This change is proposed to lower future maintenance costs of the fencing, and the selected material will be evaluated on a case by case basis.

The exemption document will also maintain the Leduc stormwater standards which is similar to the existing practices in other regional municipalities. Edmonton’s storm standards protect against more extreme weather events that are associated with climate change and requires significantly more land for storm ponds. Changes to adopt a City of Edmonton like standard is being examined at a regional level to avoid any one municipality adopting a more stringent standard that would make them less competitive.

NEXT STEPS

After receiving feedback from CoW on the options outlined in this report, the draft exemption document will be refined. This will then be sent out for further internal consultation as well as external consultation with UDI. Once all feedback has been received and reviewed, the exemption document will be finalized and brought back to Council for formal approval.

ATTACHMENTS

Engineering Standards PowerPoint presentation
Outline

• Standard Exemption Document – why?

• Consultation on:
  o Roadway Widths
  o Sidewalk Widths
  o Industrial Walkability

• Other Highlights

• Next Steps
Engineering Standards

- Standards are the formal technical document that establishes uniform engineering or technical criteria, methods, processes and practices.
- Leducs are out-of-date.
- City of Edmonton often followed.
- Move ahead with Edmontons plus an exemption document.
Aesthetic Standards

Road Widths

Sidewalk Widths

Industrial Walkability
Residential Roadways

Current Leduc Local Roadway 10.5m (curb to curb)

Allows for 2 way traffic
Overall Width - Fire Truck with outriggers extended 5.80 M

Outriggers fully extended 1.68 M on each side of the Fire Truck

2.2 M
Vehicle to Fire Truck

Fire Truck width at the rear bumper 2.44 M

2.3 M
Vehicle to Fire Truck

Approx. .5 of a meter clear space between the outside of the outriggers to each vehicle

Road Width 10.5 M
Residential Roadways

City of Edmonton - Narrow Local Roadway Option 9.0 m (curb to curb)

Allows for 1 way traffic (alternating 2 way traffic)
Residential Roadways

Tribute 9.0m Roadway

Overall Width - Fire Truck with outriggers extended 5.80 M
Outrigger fully extended 1.68 M on each side of the Fire Truck

Vehicle to Fire Truck 1.4 M
Fire Truck width at the rear bumper 2.44 M
Vehicle to Fire Truck 1.5 M

Road Width 3.8 M
Recommendation – 10.5 m road

**PRO**
- Consistent look
- Public expectation
- Less congested
- Easier Service Delivery:
  - Snow clearing
  - Emergency Response
  - Garbage collection
- Two way traffic
- Less frequency of accidents

**CON**
- More expensive
- Higher speed accidents
Sidewalk Width

City of Leduc
• Sidewalk width 1.5m
• Multiway width 3.0 m – integrated in Leduc Neighbourhoods

City of Edmonton
• Sidewalk width 1.8 m – 2.18 (separate vs mono)
• Multiway width 3.0m – under served compared to Leduc
Recommendation – 1.5 m Sidewalk

**PRO**

- Requires less land/maintains ROW ask
- Less expensive (20% construction).
- More reasonable for developers when Leduc asks for wider local roads.
- Consistency in Leduc/no complaints to date

**CON**

- Some congestion when passing - Grass used.

**Other**

- Not as important for collectors and arterials which are serviced with multiway.
Industrial Walkability

• Transit and multiway in employment areas increases mobility options
• Currently not pedestrian friendly
• Sidewalks/multiway improve pedestrian safety
Recommendation – Add Industrial Walkability

3.0m Multiway

1.5m Sidewalk
## Industrial Road Width

<table>
<thead>
<tr>
<th></th>
<th>Local</th>
<th>Collector</th>
</tr>
</thead>
<tbody>
<tr>
<td>Leduc Current</td>
<td>11.0 m</td>
<td>13.0 m</td>
</tr>
<tr>
<td>Edmonton</td>
<td>9.0 m</td>
<td>9.0 m</td>
</tr>
<tr>
<td>Strathcona County – Bremner Area</td>
<td>9.0 m</td>
<td>9.5 m</td>
</tr>
<tr>
<td>Leduc County</td>
<td>11.5 m</td>
<td>13.5 m</td>
</tr>
</tbody>
</table>

Note – Total paved surface includes shoulder width.
Recommendation – 9.0m local and 9.5m collector

*Current Standard*
- Maintain status quo – Consistency
- Allows for parking

*Smaller Roadway*
- Similar to other community updates
- Less expensive – balanced approach when adding walkability
Other Notable Standard Differences

- Sanitary Lift Stations – added
- Storm Design Standards maintained – regional issue
- Allowance for constructed wetlands
- Leduc noise standards
Next Steps

• Revisions based on council feedback
• Internal consultation (ongoing)
• UDI – 2020 - Consultation with developers
• Modification to standards where required
• Council adoption of formal exemption document 2020
Council

Recovery Oversight Committee
- Composition: CAO, Executive Members, Finance, IACP, Communications, DEM
- Scope: Oversight of recovery plans, decision-making framework, communication planning, financial management, advocacy, public health order integration, selection of task force leads

Economic Support and Recovery Task Force
- Composition: Internal and external stakeholders, elected officials
- Scope: Economic resilience and financial support, shared-service delivery, economic development, service delivery, business sector support, external communications
- Outcomes: Supported and thriving business community, restored service levels for all stakeholders

Community and Social Services Task Force
- Composition: Internal and external stakeholders, elected officials
- Scope: Social service delivery, shared service delivery, support to community organizations, external communications, financial support
- Outcomes: Support network for residents, supported and thriving community organizations, restored service levels for all stakeholders

Civic Operations and Service Delivery Task Force
- Composition: Internal Only (e.g., OHS, HR, IACP, CIT, Finance, Comms, Facilities, Procurement, mix of frontline staff)
- Scope: Recovery plan framework, project management and business unit support, internal communications, organizational policy and guidelines, employee resilience and support
- Outcomes: High staff morale, staff personal well-being, restored service levels, balanced and sustainable financial strategy, civic facilities are open to the public and leaseholders

Business Unit Recovery Plan

External

Internal